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MEMORANDUM FOR THE RECORD

SUBJECT: Meeting with the Advisory Panel to the President
on the Foreign Service Academy, 9 May 1962

Present: James Perkins, Carnegie Corporation, Chairman
Colonel Abe Lincoln, United States Military Academy
John Masland, Dartmouth College
Don K. Price, Harvard University
Max Millikan, Massachusetts Institute of Technology
Messrs. Sherman Kent and Matthew Baird, CIA

1. Mr. McCone's position supporting the concept in principle of the establishment of a National Academy of Foreign Affairs was reaffirmed.

2. In answer to direct questions the Director of Training said that the support given the Central Intelligence Agency by the various educational and training installations under the jurisdiction of the Department of Defense met satisfactorily the present needs of the Agency and that the student body and faculty of these institutions were, in general, knowledgeable of and sympathetic to the mission of the Agency. The Foreign Service Institute, however, as presently constituted, did not meet the training requirements of the Agency as successfully as these requirements were met by the Department of Defense. An exception to the above is the language school of the Foreign Service Institute which has always been cooperative in attempting to meet the requirements of CIA. If, therefore, the proposed National Academy of Foreign Affairs was to be an "enlargement" of the present structure of the Foreign Service Institute, the whole present concept of the Foreign Service Institute and its philosophy toward the training of other government agencies would in fact have to be "revivified" (to use Mr. Walt Rostow's terminology), if it were to serve the needs of CIA.

3. In further response to a direct question the Director of Training pointed out that if the Agency is to meet its present commitments to Defense Department schools such as the National War College, the Senior Service

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schools, and other training courses for senior people, it would find it difficult to supply many students on a regular basis to the National Academy of Foreign Affairs, until such time as an Agency solution is found to the present dilemma of sending top-level employees to needed training courses while at the same time expecting them to meet their operational responsibilities.



STATINTL

MATTHEW BAIRD
Director of Training

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